

**POLICY AND RESOURCES COMMITTEE**  
**Thursday, 16 January 2025**

Minutes of the meeting of the Policy and Resources Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 16 January 2025 at 1.45 pm

**Present**

**Members:**

Deputy Christopher Hayward (Chairman)  
Deputy Keith Bottomley (Deputy Chairman)  
Caroline Haines (Vice-Chair)  
Deputy Randall Anderson (Ex-Officio Member)  
Deputy Henry Colthurst (Ex-Officio Member)  
Deputy Peter Dunphy (Ex-Officio Member)  
Mary Durcan (Ex-Officio Member)  
Helen Fentimen OBE JP  
Steve Goodman OBE  
Jason Groves  
Alderman Timothy Hailes JP  
Jaspreet Hodgson  
Deputy Ann Holmes  
Deputy Shravan Joshi MBE  
Alderman Vincent Keaveny, CBE  
Deputy Paul Martinelli  
Deputy Andrien Meyers  
Deputy Brian Mooney BEM  
Alderman Sir William Russell  
Philip Woodhouse

**In attendance (observing online)**

Benjamin Murphy

**Officers:**

Michael Cogher	- Comptroller and City Solicitor, Deputy Chief Executive
Caroline Al-Beyerty	- Chamberlain
Declan Greaves	- Chamberlain's Department
Mark Jarvis	- Chamberlain's Department
Sonia Virdee	- Chamberlain's Department
Genine Whitehorn	- Chamberlain's Department
Gregory Moore	- Deputy Town Clerk
Jen Beckermann	- Executive Director and Private Secretary to the Chairman of Policy
Polly Dunn	- Assistant Director and Executive Director of Governance and Member Services
Doris Chan	- Town Clerk's Department

Ben Dixon	- Town Clerk's Department
Barbara Hook	- Town Clerk's Department
David Mendoza Wolfson	- Town Clerk's Department
Christopher Rumbles	- Town Clerk's Department
Emily Slatter	- Town Clerk's Department
Dionne Corradine	- Chief Strategy Officer
Judith Finlay	- Executive Director of Community and Children's Services
Michael Gwyther Jones	- Community and Children's Services Department
Katie Stewart	- Executive Director, Environment Department
Damian Nussbaum	- Executive Director of Innovation & Growth
Kate Neal	- Innovation & Growth
Daniel O'Byrne	- Innovation & Growth
Paul Wilkinson	- City Surveyor
Peter Young	- City Surveyor's Department
Paul Wright	- Remembrancer
Jack Joslin	- City Bridge Foundation

1. **APOLOGIES**

Apologies were received from The Right Honourable the Lord Mayor Alastair King, Alderwoman Dame Susan Langley, Deputy James Thomson, Deputy Sir Michael Snyder, James Tumbridge and Tijs Broeke.

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **MINUTES**

- a) The public minutes of the Policy and Resources Committee meeting on 12 December 2024 were approved as an accurate record.

**Matters arising**

**Research into the City of London Corporation's links to the historical trade in enslaved African people**

A Member referred to the discussion of this item during which there had been a debate around contextualising the research and providing a more rounded historical narrative. The Member emphasised a need to consider this now rather than waiting for the current piece of work to conclude and questioned when a paper would be coming back on this. The Deputy Town Clerk confirmed that he would follow up on this point following the meeting to confirm the position.

- b) The public minutes of the Civic Affairs Sub-Committee meeting on 24 October 2024 were noted.

- c) The public minutes of the Equality, Diversity & Inclusion Sub-Committee meeting on 22 November 2024 were noted.

#### 4. **Appointments**

The Committee considered the appointment to Policy and Resources Sub-Committees as follows:

##### a) **Resource Allocation Sub-Committee**

The Town Clerk confirmed that there was one vacancy on Resource Allocation Sub-Committee that required appointing to for the remainder of the civic year.

RESOLVED: That Mary Durcan, being the only Member having indicated their willingness to serve, was duly appointed to Resource Allocation Sub-Committee for the remainder of the civic year.

##### b) **Economic and Cyber Crime Committee**

The Town Clerk confirmed that there was one vacancy as a Policy and Resources Committee representative on Economic and Cyber Crime Committee.

No expressions of interest had been received in advance of the meeting. The Chairman proposed that the vacancy be carried over with there being only one Economic and Cyber Crime Committee meeting remaining in the civic year, with Members agreeing to this approach.

RESOLVED: That the vacancy on Economic Cyber Crime Committee be held open for the remainder of the civic year.

#### 5. **STANDING ORDERS REVIEW - JANUARY 2025**

The Committee considered a report of the Town Clerk presenting a series of amendments to Standing Orders, for Members approval.

The Chairman and Town Clerk provided Members with a brief introduction and background to the item. The Town Clerk confirmed that a number of proposed amendments had been notified in advance of the meeting, some of which were minor or typographical and would be dealt with under delegated authority approval that was being sought, given these changes were largely administrative.

The Committee proceeded to discuss and take a decision on the following proposed amendments.

Deputy Ann Holmes proposed the following amendments: -

##### **SO2(1)**

The Court shall have the power to suspend, alter or abrogate Standing Orders by resolution carried by a *two thirds* **simple** majority of the Members present and voting.

A Majority of Members voted in favour of the proposed amendment, with it being carried.

##### **SO11(13)**

If a Member **who has not spoken on the current question** stands (if able), or otherwise indicates, either while another Member is addressing the Court or, if there is a Motion before the Court, at the conclusion of a speech and moves 'That the question be now put', and this is seconded and carried, that question shall be put forthwith and without debate unless the Lord Mayor is of the opinion that the Motion is premature or in any sense is an abuse of the rules of the Court. In no case shall the Mover be precluded from a right to reply should they elect to exercise it.

A majority of Members voted in favour of the proposed amendment, with it being carried.

## **27. Sub-Committees**

***'The Chair and Deputy Chair of a Sub-Committee to be elected from within the Membership of the appointing Grand Committee, following the annual appointment process.'***

An observation was raised regarding the impact this proposal could present for a Deputy Chair where they were not a Member of Policy and Resources Committee. It could potentially result in losing an individual with a particular expertise for the role not being able to stand, e.g., Equality and Inclusion Sub-Committee Deputy Chair not being a Member of Policy and Resources Committee.

An alternative proposal was put forward that the Chair of a Sub-Committee would be appointed from the Membership of the appointing Grand Committee, with the Deputy Chair then being elected from the Membership of the Sub-Committee. A concern was raised regarding this approach when considering the transition of a Chair and Deputy Chair, but with Members being in agreement that it was not possible to facilitate everyone's access within Standing Orders. There was agreement that a Sub-Committee's link to the appointing Grand Committee had to be the Chair.

The Committee moved to a vote on an updated amendment as follows:

***'Chair of a Sub-Committee to be appointed from within the Membership of the appointing Grand Committee, with the Deputy Chair then being elected by and from the Membership of the Sub-Committee'***

A Majority of Members voted in favour of the proposed amendment, with it being carried

Deputy Paul Martinelli proposed the following amendments: -

### **SO27(10)**

A Member that has served four **three** consecutive terms as Chair or Deputy Chair of a Sub-Committee, was not eligible for appointment for a further term in that office whilst there was an eligible Member that has not served and wishes to do so.

A majority of Members voted in favour of the proposed amendment, with it being carried.

### **SO27(11)**

Expressions of interest for Sub-Committee positions to be submitted and voting on these to be carried out in advance of the appointing Committee's first meeting in the civic year. This could be achieved through use of an online single transferrable voting system; it would allow for streamlining of what can often be a time consuming and chaotic process of dealing with nominations and voting during a committee meeting. There would then also be the option of electing a Chairman from within the room should Members wish to do so.

The Town Clerk responded confirming that it was potentially feasible to carry out the annual appointment process in this way. It was, however, a more complex proposal that would benefit from further consideration. Given there was time allowing for it, the Town Clerk proposed that a specific report could be brought back to Policy and Resources Committee in February addressing issues relating to feasibility and implementation of a new election process, thereby ensuring that any proposed changes were well defined and practical.

The Chairman indicated his support for the proposal, given the time an election process can take during a meeting, with the process often being chaotic and with members of the public viewing.

A Member raised a concern with the proposal when a new Court was appointed following City-wide elections. New Members would not know the Member they were voting for, and it was suggested retaining the existing system for the first meeting of a new Court to allow an opportunity for Members to get to know each other.

Members were in agreement that any system of submitting expressions of interest in advance of a meeting and online voting should be implemented for subsequent years and not during the first meeting of a new Court. This would ensure that new Members would be allowed an opportunity to familiarise themselves with their new colleagues before voting.

The Town Clerk agreed to bring a report back to Policy and Resources Committee in February addressing a range of issues relating to the annual appointment and election process for Members' further consideration.

### **SO30**

Reference was made to this Standing Order as written not reflecting current practice. The immediate past Chair no longer automatically has the right to act as Deputy for the year ensuing.

The Chairman confirmed his understanding that the process for electing a Deputy Chair was rightly changed some time ago so that it was not automatic that a retiring Chair would become Deputy Chair. All Members of a Committee would be allowed to stand for the position of Deputy Chair and with it being an open election.

A Member suggested that it would be very helpful following the elections on 20<sup>th</sup> March 2025, if a note could be provided to Members detailing the status of the sub-committees, including Chairs, Deputy Chairs, and their remaining terms. The note

should also indicate which individuals were not currently Members of the Policy and Resources Committee. The purpose of the note would be to clarify the situation for Members going into a new Court, ensuring everyone understood the current structure and any potential impacts from the new arrangements.

The Deputy Chairman referred to paragraph 2 of Standing Order 30 not reflecting current practice. The Standing Order suggests that Policy and Resources Committee shall have three Deputies, with one designated a Deputy Chairman, but with the current practice being to elect a Deputy Chairman of Policy each year.

There was agreement that the wording of Standing Order 30 would be updated to reflect current practice, with the change to be completed under delegated authority to ensure the wording aligned with the previously agreed practice and the Court's decision.

### **Virtual Participation in meetings**

A Member referred to their confusion regarding who can and cannot speak at meetings, particularly when allowing for virtual participation. The Member added that they were aware of a Government consultation on allowing virtual participation in local authority meetings. The Member added that any change in legislation that may arise should be incorporated into standing orders immediately.

The Town Clerk responded and confirmed that the City Corporation would always comply with its statutory obligations, with there being a need to comply with any changes in legislation. A report would be brought forward at an appropriate point to determine an internal policy framework that could be implemented if local discretion was provided by the legislation.

Members noted that an updated list of Committees and their participation rules would be included as part of the new and returning Member induction programme for the new Court. This would specify which committees were purely local authority, which were blended and which dealt exclusively with private functions. This would help clarify the participation rules for each type of committee.

### **Term of service of Chairs / Chairmen**

A Member suggested that terms for Committees e.g. Investment Committee, Finance Committee and Policy and Resources Committee should be consistent given their close links. The Member emphasized the need for a consistent approach to term limits across committees.

The Town Clerk responded and referred to the issue of Chair term lengths having been discussed extensively during the consultation process. There was currently no change proposed to terms of service for Chairs, but with there having been a commitment given to provide Members with background reports and reasoning as to why each term length had been brought in. It was confirmed that each term length had been approved by Court of Common Council, with a case for each having been considered as required e.g., aligning to industry norms.

It was important that consideration of Committee Chair term lengths should not hold up a report on changes to standing orders. A summary report would be produced for Members to allow them to consider the position on term lengths. A Member

confirmed their view that a term length of 3 years was too short to make a real impact.

The Chairman concluded the discussion and suggested it was not possible to get into the detail on this issue today without a paper providing Members with the relevant information to consider, which would allow an opportunity for a focussed debate on the issue.

#### **Planning and Transportation Committee size**

A Member referred to the potential impact of government planning reforms, with a critical area they were looking at being a reduction in the size of Planning Committee's at a local authority level. The City Corporation's Planning and Transportation Committee, which was currently one of the largest across the country looking at planning applications, might be affected by these changes. Planning officers were already working on options to address any potential changes, including pre-emptive measures to align with government expectations. The Member emphasised a need to revisit this issue in the future to ensure compliance with any new regulations.

The Chairman noted a potential impact from Government reforms on the size of Planning and Transportation Committee, and this potentially impacting on it remaining as a Ward Committee. The Chairman emphasised a need for the City Corporation to comply with any new regulations that may be implemented by Government, with the City Corporation needing to adapt to any changes as necessary. The Chairman added how the issue would need revisiting in the future to ensure that the Planning and Transportation committee structure aligned with Government requirements and that it continued to function effectively.

#### **Questions (submission deadline)**

A Member referred to current practice requiring a Member to submit a question two working days before a Court of Common Council meeting. The Member proposed extending the submission deadline to four working days before the meeting. Members noted that this proposed change would result in questions having to be submitted by noon on the previous Friday for a Thursday Court of Common Council meeting.

A Number of Members raised their concerns relating to this proposal, with four days considered too long a period in advance of a meeting given the potential of significant events occurring in the days leading up to the meeting. It was argued that the current two-day deadline should be maintained to ensure questions remained relevant and timely.

Members agreed that the current two-day submission deadline for questions should be maintained.

#### **Questions (word limit)**

A Member referred to the current word limit for Court questions being 250 words, with it being proposed that the limit should be reduced to 150 words. This would prevent overly long statements from being given and also ensure that all questions were concise and to the point. This proposal received the support of several

Members, with an emphasis placed on a need for brevity and clarity when asking a question.

Members agreed to a reduction in word limit to Court questions to a maximum of 150 words.

The Chairman concluded the discussion and extended Policy and Resources Committee's thanks to the Assistant Town Clerk for the extensive work she had undertaken on the Standing Orders Review, the constructive engagement with Members that had taken place as part of this and the excellent report that had been produced for Members' consideration today.

RESOLVED: Subject to all necessary revisions agreed today being incorporated, that Members: -

1. Approved the Standing Order revisions set out in Appendix 1, summarised in Appendix 2 and marked "clarification of existing practice" and "introduction of process", for onward consideration by the Court of Common Council in March and adoption from April 2025;
2. Approved the Standing Order revisions set out in Appendix 1, summarised in Appendix 2 and marked "Change" and "No change", for onward consideration by the Court of Common Council in March and adoption from April 2025;
3. Agreed to delegate authority to the Town Clerk, in consultation with the Chairman and Deputy Chairman, to make any necessary revisions to the draft Standing Orders to give rise to any amendments proposed from debate (if not agreed in the meeting), before final consideration by the Court of Common Council.
4. Noted that, upon adoption by the Court of Common Council, that the Town Clerk would develop a suite of supplementary guidance documents to the Standing Orders (e.g. Frequently Asked Questions, Glossary of Terms etc.);
5. Noted that any consequential formatting changes (e.g. numbering) would be overseen by the Town Clerk, upon final approval; and
6. Noted that a further report on the areas marked "further review required" would be required if Members wish to explore those proposals further, to ensure proper consideration on wider implications, including consultation across the organisation.

## **6. MEMBERS' CODE OF CONDUCT**

The Committee considered a joint report of the Comptroller and City Solicitor and Town Clerk and Chief Executive providing an updated version of a draft Members' Code of Conduct for approval.

RESOLVED: That Members: -

- Approved the draft Code of Conduct at Appendix 1 for onward submission to the Court of Common Council.

## **7. CORPORATE STRATEGY AND PERFORMANCE TEAM 2025-26 HIGH LEVEL BUSINESS PLAN**



The Committee considered a report of the Chief Strategy Officer presenting for approval a high-level Business Plan for the Corporate Strategy & Performance Team for 2025 / 26.

RESOLVED: That Members:-

- i. Noted the factors taken into consideration in compiling the Corporate Strategy and Performance Team Business Plan; and
- ii. Approved the departmental Business Plan 2025/26.

8. **DEPARTMENTAL 2025/26 BUDGET ESTIMATES - POLICY AND RESOURCES COMMITTEE**

The Committee considered a joint report of the Deputy Town Clerk, Remembrancer, Executive Director of Innovation & Growth, Chamberlain, Executive Director of Environment, Chief Strategy Officer and Remembrancer providing an annual submission of the revenue budget for 2024 / 25 and seeking approval of a revenue budget for 2025 / 26.

RESOLVED: That Members: -

- I. Reviewed and approved the Deputy Town Clerk's, Remembrancer's, Executive Director of Innovation & Growth, The Chamberlain's, The Executive Director of Environment & The Executive Director of Corporate Communications & External Affairs proposed revenue budgets for 2025/26 for submission to the Finance Committee.
- II. Noted the Corporate Communications and External Affairs budget and Chief Officer Governance arrangements were interim and would be reviewed during FY 25/26.
- III. Authorised the Chamberlain, in consultation with the Deputy Town Clerk, Remembrancer, Executive Director of Innovation & Growth, The Executive Director of Environment & The Executive Director of Corporate Communications & External Affairs to revise these budgets to allow for any further implications arising from Corporate Projects, other reviews and changes to the Cyclical Works Programme; and
- IV. Authorised the Chamberlain to agree minor amendments for 2024/25 and 2025/26 budgets arising during budget setting.

9. **FUTURE DIRECTION OF THE CLIMATE ACTION STRATEGY POST-2027**

The Committee considered a report of the Executive Director of Innovation & Growth presenting options for Members' consideration and seeking agreement of a preferred option for the future strategic direction of the next phase of the Climate Action Strategy.

During discussion of the item, a Member raised a concern over the high cost of the strategy and the impacts achieved from it. Several Members then spoke in support of the strategy. Reference was made to the importance of the City Corporation

maintaining its focus, passion and commitment to the Climate Action Strategy and looking to further embed it across all Service Departments, with it being crucial for corporate success and the City's overall plan. Retracting or slowing down on climate action could lead to corporate failure and send a negative message to the investment community, which highly values sustainable and high-standard buildings.

Emphasis was placed on the City Corporation's leadership role in this area and the business case for climate action. There was a need for leadership in green finance, with the strategy being important for the City's reputation and investment community. A concern was raised regarding the financial implications and it was suggested that both options 1 and 2 could be considered to ensure there was flexibility within the budget in taking it forward.

Cross department working was recognised as an area of success with the current strategy. Reference was made to the need to continue investing in climate action to support housing and other City Plans. In conclusion, there was a consensus of support for option 1; further noting this option would involve scoping and costing the most ambitious scenario to provide a broad framework, to be refined and aligned with the City Corporation's strategic objectives. A detailed and costed proposal would be brought back at an appropriate point for Members' further consideration.

The Chairman concluded discussion on the item, emphasising the importance of safeguarding the planet for future generations and highlighting the City Corporation's leadership in net-zero initiatives. The City's commitment to climate action should not be reversed, with leadership continuing to be shown in sustainable finance and green finance globally. The Chairman added his endorsement of option 1 and maintaining the City Corporation's leadership and commitment to climate action.

RESOLVED: That Members: -

- Determined the intended strategic direction of the next phase of the Climate Action Strategy, to enable detailed scoping to progress which would inform a subsequent Committee decision on the approach; and
- Approved option one, to scope an enhancement to the current approach to bring nature recovery, biodiversity and circular economy into a robust Climate Transition Plan, maximising value and returns;
- Instructing officers from Innovation and Growth and Chamberlain's to work together on including budget for the CAS beyond March 2027 in the Medium-Term Financial Plan (MTFP), which would be subject to further Member scrutiny and decision.

**10. BENEFITS-IN-KIND ANNUAL REPORTING AND AN OVERVIEW OF FUNDING FOR OUTSIDE BODIES FOR 2023/24**

The Committee considered a report of the Managing Director of City Bridge Foundation providing Members with an annual report of Benefits in Kind that had been undertaken by the Central Funding and Charity Management Team.

A Member referred to the information provided not accurately capturing all organisations receiving any form of benefit in kind from the City Corporation, including direct funding, office space or service provision. The Member emphasized a need for Members to be able to understand the full footprint of the City Corporation's relationships with partner organisations and to be able to assess the value received in return. It was suggested that a relevant committee, possibly Resource Allocation Sub-Committee, could take on detailed oversight of support provided to organisations, including grants, benefits in kind and reduced rates.

In response, the Managing Director of City Bridge Trust Foundation clarified that the report was intended to provide a high-level overview of benefits in kind across the organisation. Further detail and scrutiny of individual benefits in kind could be undertaken through a deep dive into each area.

The Chairman agreed with the Member's point and he proposed bringing oversight of this work directly into the Office of the Policy Chairman. The Office of the Policy Chairman would take on responsibility of the scrutiny of this work in collaboration with the Central Funding and Charity Management Team to ensure comprehensive and transparent management of benefits in kind, with the Member responding positively to this proposal.

A Member added how there was a need to work with the Marketing and Brand Team to ensure proper recognition of the City Corporation's contributions. The Chairman responded and confirmed that centralisation of this work under the Office of the Policy Chairman would ensure a joined-up approach, including working with the Marketing and Brand Team.

RESOLVED: That Members: -

- a) Noted the BIK Annual Report
- b) Noted the funding to outside bodies
- c) Approved that funding for outside bodies data be collected annually and presented to members alongside BIK reporting

#### **11. COMMUNITY INFRASTRUCTURE LEVY NEIGHBOURHOOD FUND - ADMINISTRATIVE UPDATES**

The Committee considered a report of the Managing Director of City Bridge Foundation seeking approval of updated terms of reference for Resource Allocation Sub-Committee.

RESOLVED: That Members: -

1. Approved the updated Terms of Reference for Resource Allocation Sub-Committee.
2. Noted the administrative change made to the CILNF Policy under delegated authority (Appendix 1).
3. Noted the findings of the evaluation of the CILNF grant programme to date (Appendix 2). Page

#### **12. LONDON COUNCILS GRANTS SCHEME**

The Committee considered a report of the Town Clerk relating to expenditure to be incurred under the London Council's Grants Scheme and the City Corporation's annual contribution.

RESOLVED: That Members: -

- Approved the total amount of expenditure to be incurred in 2025/26 under the Scheme (£6.711m) and to the City Corporation's subscription for 2025/26 (£10,100) as set out in Appendices A and B of this report; and
- Subject to the Court of Common Council's approval (as levying body for the Scheme), the levy of £6.711m (as set out in Appendix B) be agreed.
- Noted that Court's approval would be sought using urgency procedures and it being subject to at least two-thirds of the constituent councils agreeing the total expenditure to be incurred before 1 February 2025.

**13. CITY'S OPERATIONAL PROPERTY PORTFOLIO (NON-HOUSING) - CORPORATE PROPERTY ASSET MANAGEMENT STRATEGY 2024-29**

The Committee considered a report of the City Surveyor presenting a revised Corporate Property Asset Management Strategy 2024-29 for approval.

RESOLVED: That Members: -

- Approve the revised Corporate Property Asset Management Strategy 2024-29

**14. POLICY AND RESOURCES CONTINGENCY/DISCRETIONARY FUNDS**

The Committee received a report of the Chamberlain providing the schedule of projects and activities which have received funding from the Policy Initiatives Fund and Policy and Resources Committee Contingency Fund for 2024 / 25 and future years with details of expenditure in 2024/25.

RESOLVED: That Members:

- Noted the report and contents of the schedules.

**15. SUPPORT FOR UK-BASED FINANCIAL AND PROFESSIONAL SERVICE - INNOVATION AND GROWTH QUARTERLY REPORT**

The Committee received a report of the Executive Director of Innovation and Growth presenting the impact of the City of London Corporation's work in support of UK-based Financial and Professional Services Between October 2024 and January 2025.

RESOLVED: That Members: -

- Noted the update on key pieces of work that have taken place between October 2024 and January 2025, and their outputs.
- Noted the update on the work that has taken place in IG's overseas offices in the 2024 calendar year.

16. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

Notice of one question had been received from Deputy Brian Mooney as follows:

**Slaving and plantation past**

Given the focus we are now applying to our slaving and plantation past, would it not be appropriate to examine other awkward areas of our history? In particular, the list of treason trials in Guildhall that were posted on the northeast doorway of Guildhall. Most, if not all, were monumental miscarriages of justice. If our slaving past needs to be put into context, surely that list at the very least needs reinterpretation?

The Chairman responded confirming there were no current plans to look in depth at the City Corporation's role in treason trials. At our last meeting we had a considered and helpful discussion on the item the Member refers to and a decision was taken about the scope of that work and the process for considering subsequent additions to that scope.

The Member responded and stressed the importance of not limiting historical research to just one area. A Member added how they agreed that the specific piece of work on slavery history was important, but that it should be supplemented with other contextual analyses around the same topic. The Member referred to Policy and Resources Committee having previously agreed to fund the specific piece of work, but with there having been a request for additional contextual analysis to ensure the topic was not seen in isolation.

The Chairman noted the point and asked officers to take it away to consider further.

17. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no additional items of business.

18. **EXCLUSION OF THE PUBLIC**

RESOLVED: That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

19. **NON-PUBLIC MINUTES**

- a) The non-public minutes of the Policy and Resources Committee meeting on 12 December 2024 were approved as an accurate record.
- b) The non-public minutes of the Civic Affairs Sub-Committee meeting on 24 October 2024 were noted.
- c) The non-public minutes of the Equality, Diversity & Inclusion Sub-Committee meeting on 22 November 2024 were noted.

20. **CITY OF LONDON PARTNERSHIP ORGANISATIONS – PORTFOLIO FUNDING MODEL AND GOVERNANCE**

The Committee considered a report of the Executive Director of Innovation and Growth providing information relating to City of London partnership organisations.

**21. BARBICAN PODIUM WATERPROOFING, DRAINAGE AND LANDSCAPING WORKS (BEN JONSON, BRETON & CROMWELL HIGHWALK) PHASE 2 – 1ST PRIORITY ZONE**

The Committee considered a report of the Director of Community and Children's Services relating to a Barbican Podium waterproofing, drainage and landscaping project.

**22. BENEFITS-IN-KIND ANNUAL REPORTING AND AN OVERVIEW OF FUNDING FOR OUTSIDE BODIES FOR 2023/24**

The Committee received a non-public appendix to be read in conjunction with item 10.

**23. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

**24. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There were no additional items of business.

**The meeting ended at 3.38pm**

-----

Chairman

**Contact Officer: Polly Dunn**  
**[polly.dunn@cityoflondon.gov.uk](mailto:polly.dunn@cityoflondon.gov.uk)**